JANUARY 2019

ATI ShopTalk

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UPCOMING CLASSES

January 2019

- 3, 4 Service Advisor Part 1 The Role of the Service Advisor
- 7.8 Collision Production Course
- 9, 10, 11 Shop Owners Course Part 1 Aligning Your Shop For Profit
- 14, 15 Service Advisor Course Part 2 ATI's 7 Step Process
- 16, 17, 18 Shop Owner Course Part 3 A.B.M. Always Be Marketing
- 16, 17, 18 Collision Owners Course Part 3 A.B.M. Always Be Marketing
- 21, 22 Service Advisor Advanced Sales
- 30, 31, 1 Shop Owners Course Part 5 Succession Planning
- 30, 31, Feb 1 Collision Owners Course Part 5 Succession Planning
- 31, Feb 1 Service Advisor Part 1 The Role of the Service Advisor

February

- 1
 Shop Owners Course Part 5 Succession Planning

 1
 Collision Owners Course Part 5 Succession Planning

 1
 Service Advisor Part 1 The Role of the Service

 Advisor
 Advisor
- 4, 5 Shop Owner Course Part 4 Staffing and Hiring
- 4, 5 Collision Owners Course Part 4 Staffing and Hiring
- 4, 5 Collision Repair Estimating and Sales Course Part 1
- 6, 7, 8 Shop Owners Course Part 1 Aligning Your Shop For Profit
- 6, 7, 8 Collision Owners Course Part 1 Keys to a Successful Collision Repair Business
- 11, 12 Service Manager Course
- 13, 14, 15 Shop Owners Course Part 2 Advanced Management and Leadership
- 13, 14, 15 Collision Owners Course Part 2 Advanced Management and Leadership
- 20, 21, 22 Shop Owner Course Part 3 A.B.M. Always Be Marketing
- 20, 21, 22 Collision Owners Course Part 3 A.B.M. Always Be Marketing
- 21, 22 Service Advisor Course Part 2 ATI's 7 Step Process

March

- 4, 5 Service Advisor Part 1 The Role of the Service Advisor
- 4, 5 Collision Repair Estimating and Sales Course Part 2
- 6, 7, 8 Shop Owners Course Part 1 Aligning Your Shop For Profit
- 11, 12 Shop Owner Course Part 4 Staffing and Hiring
- 11, 12 Collision Owners Course Part 4 Staffing and Hiring
- 27, 28, 29 Shop Owners Course Part 5 Succession Planning
- 27, 28, 29 Collision Owners Course Part 5 Succession Planning
- 28, 29 Service Advisor Course Part 2 ATI's 7 Step Process

SUCCESS Getting the Best Performance From Your People By Eric Twiggs, ATI Coach

If your actions inspire others to dream more, learn more, do more, and become more, you are a leader." -John Quincy Adams

best performance from your people.

use my phone to take a group photo.

A shop owner named "George" was meeting with his general manager, named "Ed."

ESULTS

Normally, they would have their Monday one on one meetings at George's office, but this particular day was different. George decided that a field trip was in order.

He took Ed out to this gorgeous field. As they walked, George pointed to the blue ocean to their left.

As they continued to walk, he directed Ed's attention to the breathtaking mountains to their right.

He took Ed by surprise when he stopped in the middle of the field to make the following statement: **"Ed,** *if you keep working hard for another five years, everything you see here, all the mountains, all the ocean, and all the land, will one day be mine!"*

Here's what George failed to realize: Your employees do things for their reasons, not yours! Like Ed, they're wondering, "What's in it for me?"

I can imagine that on the ride back to the office, George had Frank Sinatra's classic lyrics, <u>"I Did It My</u> <u>Way,"</u> playing on his CD player! The problem with singing this tune is that it can lead to disengagement.

A 2012 Gallup study found that **only 13% of the surveyed workplace population was actively engaged in their work.** 63% reported being disengaged, and 24% reported being actively disengaged! That's a total of 87% (63+24) of employees who are disengaged on some level.

If your goal is to get the best performance from your people, the first step is to get clear on what that looks like.

The Holy Grail of Employee Engagement

The "holy grail" of employee engagement is discretionary effort. This term was coined by Aubrey Daniels in his book "Bringing Out the Best in People."

He describes discretionary effort as the level of effort that isn't required, but could be given by employees if they were motivated to do so.

Coming to work and leaving at the time posted on the schedule is required. But the service manager who comes in early to knock out the paper work, and stays late to shuttle your customer, is an example of someone giving discretionary effort.

The actively engaged employee is the one who

goes the extra mile. Based on the math from the math from the earlier mentioned study, a shop with eight employees only has one person who's actively engaged. (1/8=13%) The other seven (7/8 =87%) are doing just enough to stay employed!

As a customer, would you want someone who's doing "just enough" to service your Jaguar? Would you want someone who's doing the "bare minimum" to work on your **Bentley?** Stay with me to discover what The photographer took our photo as planned and returned my phone to one of my friends in the group. After several minutes, the first friend passed it to the next friend who took several minutes before passing it on. What was taking so long?

As the phone was finally getting to me, I realized what was causing the delay. **Each person in the group was looking for their individual face in the crowd.**

you can do to inspire discretionary effort, and get the

Change Your Focus

I was recently attending a social event with a group of friends from college. Towards the end, we decided to

The plan was for someone from another group to take

the picture, and to then immediately return my phone.

By looking for themselves in the photo, they **were** viewing the picture based on their perspective.

Have you ever been guilty of only seeing yourself when you look at your shop? Here are some ideas to help you change your focus:

> •360 Degree Survey Have your employees complete an anonymous 360 Degree Survey to get their perspective about what shop leadership does well and what needs to be improved.

•Three Ups/Three Downs – At the end of each meeting, pass out sheets of paper to each attendee. On the front, have them write down three things they like about you/shop, and three things that need improvement.

 Monthly Goal Poster Review – In most shops, doing a goal poster is merely a compliance exercise. Take the next step by scheduling one day out of every month to review the progress your people are making with their goals. Get their perspective on what you can do to help with achievement.

So, there you have it. Conducting 360 Surveys, doing the Three Ups/Three Downs exercise, and reviewing goal poster progress on a monthly basis, will help you to change your focus. This change in focus can inspire discretionary effort, and allow you to get the best performance from

your people. Sincerely,

Eric M. Twiggs

GREAT

IDEAS

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PS. Email me at <u>etwiggs@autotraining.net</u> to get my latest example of a 360 Survey that you can use to get their perspective and change your focus!

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<u>Automotive Training Institute (ATI)</u>, a leading automotive business coaching and training company for shop owners, announced that <u>EasyPay Finance</u>, a company that provides finance options for retailers and auto repair shop customers, will join its list of preferred national suppliers. The list which includes resources for marketing, printing, healthcare, and now lending, is shared with shop owner members to help them select reliable vendors for necessary business services.

With consumers finding it harder than ever to pay for emergency repairs, the need to offer customer financing that covers both labor and parts has never been higher. In fact, a recent <u>Federal Reserve report</u> found that, "Forty-six percent of adults say they either could not cover an emergency expense costing \$400 or would cover it by selling something or borrowing money." ATI's relationship with EasyPay Finance helps spread the word to auto shop owners that there are options available for customers struggling to cover repair costs.

"One of the most common questions from our members is how to address customer price objections. It's a persistent problem for auto repair shop owners and is often rooted in the customer's inability to pay. Now our members have another solution to recommend to their customers for such cases" said Bryan Stasch, ATI's VP of Client Fulfillment.

Both companies will collaborate to bring awareness of EasyPay's finance options to ATI's members beginning November 15th. "We are most thrilled about this relationship because our services are tailored specifically for the auto shop industry which brings a unique value to ATI's members" said Mary Jones, President of EasyPay.

EasyPay representatives will be featured in a series of webinars and be onsite to answer questions at <u>ATI's</u> <u>SuperConference</u> in San Antonio on March 20-23, 2019.



Stay in Touch With The ATI Connect App!

Please be sure to check out the exciting new feature of your ATI Connect App! With a tap on your phone screen you can now view the most current class schedule, check for class availability and register for classes! Class registration has never been easier!

Questions: Contact Amy Fox at 301-575-9111 or afox@autotraining.net



Top Shop Quest for Excellence 2018 Brian Stasch, ATI Vice President

Our coaches have been working diligently to identify their individual top members, yielding a list of 150 highly qualitied contenders. Of these, our management team and review board will do a close comparison of how each shop stacks up in all aspects of the ATI program and overall business. From these original picks, we will have three additional cuts that will determine the Top 25 finalists. Then, at SuperConference 2019, we will announce our Top 12 finalists representing the very best ATI shops.

ROUND 1

Shop

59 Auto Repair ABC Auto Care Accurate Automotive Advanced Automotive Performance Affordable Auto Repair, Inc. AG Automotive American Import Auto, Inc. ARS Truck & Fleet Service Auto Check #19 Auto Stop 1 autoTECH Autotek Auto Repair Babcock Auto Care Ben Nielsen's Skyline Automotive BG Automotive, Inc. Bradham Automotive Brazelton Auto Browns Automatic Transmission Service C&M Auto Service, Inc. California Autohaus Campus Automotive Inc Carbondale Car Care Inc. Cardinal Plaza Shell Carmine's Import Service Cars Muffler & Automotive Caton Auto Clinic Central Florida Transmission Repair Community Car Care Crabtree Automotive Inc. D & R Intensive Car Care Danco Transmission & Auto Care Darrick's Preferred Auto Dave's Valley Auto Clinic Inc. D'Avico's Auto Repair Diesel Pickup Specialists, Inc. Direct Truck & Auto Repair Don's Auto Repair Inc. Dr. Tire Electric Laboratories, Inc. Engle Automotive Escondido German Auto Eurasian Auto Repair Euro Spec Motoring European Auto Solutions European Road And Racing Express Auto Service - Fredericksburg Fredericksburg, VA Farmington Motor Sports Ferber's Tire & Auto Service, Inc. Fifth Gear Automotive Finsanto LLC Fleet Management Services, Inc. Fleming Tire & Auto Service, Inc. Frank's Servicenter Friendly Automotive Service & Repair Tucson, AZ G & C Tire & Auto Service - Chantilly Chantilly, VA Georgetown Interstate Transmission & Auto Repair German Auto Works German Performance Options Gil's Garage Inc. Golden Triangle Auto Care Good Works Auto Repair LLC Graham Auto Repair Haglin Automotive, Inc.

Location Plainfield, IL Ventura, CA Mesa, AZ Uxbridge, MA Murrieta, CA Portland, OR Venice, FL Newport, DE Katy, TX Arlington, VA San Ramon, CA Greenwood Village, CO Rochester, MN Falls Church, VA Fort Collins, CO Alexandria, VA Houston, TX Newark, OH Morgan Hill, CA Encinitas, CA Blacksburg, VA Carbondale, CO Springfield, VA Kernersville, NC Redondo Beach, CA Catonsville, MD Orlando, FL Alexandria, KY Albany, OR Statesboro, GA Fairfield, OH Blooming Prairie, MN Auburn, WA Wayne, PA Inman, KS San Bernardino, CA Cincinnati, OH Estill, SC Fresno, CA Loveland, CO Escondido, CA San Antonio, TX Los Angeles, CA Waltham, MA North Charleston, SC Farmington, CT Ashland, VA Lewisville, TX San Antonio, TX Commerce City, CO Mars, PA Southampton, PA Georgetown, TX St Louis Park, MN Nashville, TN Burnt Hills, NY Denver, CO Tempe, AZ Graham, WA Boulder, CO

Shop

Harvey's Autotech Hayes Automotive Hillmuth Auto Care - Clarksville Hillmuth Auto Care - Columbia Hoffmann Automotive Hollin Hall Automotive Hooze 4X4, Inc. Injected Engineering inMOTION Auto Care Integrity First Automotive Japanese Auto Master, Inc. Jay's Automotive Jewell Auto JJ's Auto Care Joe's Garage, LLC Kelly Automotive Inc Ken's Automotive & Transmissions Koch Auto Parts & Service, Inc. Krietz Auto Lake Arbor Automotive & Truck Ledom's Performance Equipment & Diesel Repair Lee Hill Auto Service Leo & Son Garage LexTechs of Atlanta Decatur Long Beach Autohaus Mac's Service Center Masters European & Japanese Auto Matthey Automotive Maxi Auto Care McCormick Automotive Center McDonnell's Automatic Transmission Specialists McSwain Automotive Midwest Performance Cars Millar's Point S Tire & Auto Service Milstead Service Center LLC MINHS Automotive Mitch Smith Auto Service & Sales LLC Anderson, IN Morrison's Auto-Rite, Inc. Murphy's Autocare Muskego Tire & Auto Norm The Tire Man OK Tire and Automotive Oriskany Garage Tire & Auto Service Parker Automotive Paul Campanella's Auto & Tire Center Wilmington, DE Paul Campanella's Pike Creek Automotive Wilmington, DE Plymouth Auto & Tire Center Precision Auto Pro Auto Care Procter Automotive Raceway Lube Plus Randy's Automotive Service Ray & Dana's Inman Auto Care Ray-A-Motive Redhawk Auto Service Reno Vulcanizing Auto Care and Tires - Plumb Lane REVOLUTION Mercedes-Benz and Smart Specialists Rick and Ray's Auto Plaza Rising Sun Motors Rob'e Mans Automotive Service Birmingham, AL Rocha's Automotive, Inc. Fortuna, CA

Location Corona, CA Longmont, CO Clarksville, MD Columbia, MD Davis, CA Alexandria, VA Ham Lake, MN Kennesaw, GA Lincoln, NE West Jordan, UT Virginia Beach, VA Eaton, CO Fort Worth, TX Jacksonville, FL Eugene, OR Gilbert, AZ Frederick, MD Batesville, IN Frederick, MD Westminster, CO Colorado Springs, CO Fredericksburg, VA Bellflower, CA Decatur, GA Long Beach, CA Ashland, VA Mill Valley, CA Collingswood, NJ Jacksonville, FL Fort Collins, CO Livingston, MT Rockwall, TX Chicago, IL Canby, OR Conroe, TX Brooklyn, NY Jamaica Plain, MA Beavercreek OH Muskego, WI Bentonville, AR Sacramento, CA Utica, NY Tucson, AZ Plymouth Meeting, PA Germantown, MD Denver, CO Abilene TX Centennial, CO Medfield, MA Colonia, NJ Bellfower, CA Temecula, CA Reno, NV Decatur, GA Fort Worth, TX College Park, MD

Shop Rod's Japanese Auto Care

S&S Auto Repair Sacramento Specialty Automotive Scott's Automotive & Service Center Inc. Fort Collins, CO Shade Tree Auto Silver Lake Auto & Tire Centers Sloan's Automotive Stan's Auto Service Strictly Diesel Superior Auto Service Center Taylor's Auto Service Terry's Service Center Tommy's Hi Tech Auto Toole's Garage Town & Country Auto Repair Trans-O-Mex Tri Star Automotive Triangle Motors Van Dam Auto & Truck Repair Village Automotive Center Walt Eger's Service Center Werner's Mercedes & BMW West Town Monona Tire / Auto Service Center Westlake Independent Auto Center Westside Auto Pros Wilton Auto & Tire Center WOW Auto Care

Location Bellingham, WA

Chattanooga, TN Sacramento, CA Grimes, IA Oconomowoc, WI Orlando, FL Loveland, CO Phoenix, AZ Frederick, MD Chapin, SC Nashville, TN Denton, TX San Carlos, CA Dayton, MD Cicero, IL Tvrone, GA Frederick, MD Mokena, IL Setauket, NY Severn, MD Salt Lake City, UT Madison, WI Westlake Village, CA Clive, IA

Wilton, CT

Poway, CA

ROUND 2 Top 75 List of Top Shops Shop Location

Accurate Automotive ARS Truck & Fleet Service Auto Stop 1 Babcock Auto Care Ben Nielsen's Skyline Automotive BG Automotive, Inc. Bradham Automotive C&M Auto Service, Inc. Carbondale Car Care Inc. Cardinal Plaza Shell Carmine's Import Service Caton Auto Clinic Crabtree Automotive Inc. Danco Transmission & Auto Care Dave's Valley Auto Clinic Inc. Don's Auto Repair Inc. Escondido German Auto Eurasian Auto Repair Euro Spec Motoring European Road And Racing Farmington Motor Sports Ferber's Tire & Auto Service, Inc. Fifth Gear Automotive Frank's Servicenter German Auto Works German Performance Options Golden Triangle Auto Care Graham Auto Repair Haglin Automotive, Inc. Hillmuth Auto Care - Clarksville inMOTION Auto Care Integrity First Automotive Japanese Auto Master, Inc. JJ's Auto Care

Mesa, AZ Newport, DE Arlington, VA Rochester, MN Falls Church, VA Fort Collins, CO Alexandria, VA Morgan Hill, CA Carbondale, CO Springfield, VA Kernersville, NC Catonsville, MD Albany, OR Fairfield, OH Auburn, WA Cincinnati, OH Escondido, CA San Antonio, TX Los Angeles, CA North Charleston, SC Farmington, CT Ashland, VA Lewisville, TX Southampton, PA St Louis Park, MN Nashville, TN Denver, CO Graham, WA Boulder, CO Clarksville, MD Lincoln, NE West Jordan, UT Virginia Beach, VA Jacksonville, FL Continued on page 4

Madison, WI

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Location

Eugene, OR

Gilbert, AZ

Frederick, MD

Frederick, MD

Decatur, GA

Conroe, TX

Brooklyn, NY

Muskego, WI

Tucson, AZ

Jamaica Plain, MA

Beavercreek, OH

Wilmington, DE

Germantown, MD

Medfield, MA

Temecula, CA

Fortuna, CA

Orlando, FL

Loveland, CO

Phoenix, AZ

Nashville, TN

Dayton, MD

Mokena IL

Severn, MD

Frederick, MD

San Carlos, CA

College Park, MD

Birmingham, AL

Bellingham, WA

Sacramento, CA

Oconomowoc, WI

Colonia, NJ

Plymouth Meeting, PA

Westminster, CO

Mill Valley, CA

Fort Collins, CO

Shop

Joe's Garage, LLC

Krietz Auto

Kelly Automotive Inc

Ken's Automotive & Transmissions

Masters European & Japanese Auto

Paul Campanella's Auto & Tire Center Wilmington, DE

Scott's Automotive & Service Center Inc. Fort Collins, CO

Lake Arbor Automotive & Truck

McCormick Automotive Center

Milstead Service Center LLC

Morrison's Auto-Rite, Inc.

Paul Campanella's Pike Creek

Plymouth Auto & Tire Center

Randy's Automotive Service

Redhawk Auto Service

Rocha's Automotive, Inc.

Rod's Japanese Auto Care

Rising Sun Motors

Sloan's Automotive

Stan's Auto Service

Terry's Service Center

Town & Country Auto Repair

Van Dam Auto & Truck Repair

West Town Monona Tire / Auto

Walt Eger's Service Center

Strictly Diesel

Toole's Garage

Triangle Motors

Service Center

Ray & Dana's Inman Auto Care

Rob'e Mans Automotive Service

Sacramento Specialty Automotive

Silver Lake Auto & Tire Centers

MINHS Automotive

Murphy's Autocare

Parker Automotive

Automotive

Precision Auto

Muskego Tire & Auto

LexTechs of Atlanta Decatur

Westlake Independent Auto Center Westside Auto Pros Wilton Auto & Tire Center WOW Auto Care

Clive, IA Wilton, CT

ROUND 3 Top 50 List of Top Shops Shop Location

Accurate Automotive Mesa, AZ Newport, DE ARS Truck & Fleet Service Auto Stop 1 Arlington, VA Babcock Auto Care Rochester, MN Ben Nielsen's Skyline Automotive Falls Church, VA BG Automotive, Inc. Fort Collins, CO Bradham Automotive Alexandria, VA Morgan Hill, CA C&M Auto Service, Inc. Cardinal Plaza Shell Springfield, VA Kernersville, NC Carmine's Import Service Caton Auto Clinic Catonsville, MD Don's Auto Repair Inc. Cincinnati, OH Ferber's Tire & Auto Service, Inc. Ashland, VA Fifth Gear Automotive Lewisville, TX Frank's Servicenter Southampton, PA German Auto Works St Louis Park, MN Graham Auto Repair Graham, WA Haglin Automotive, Inc. Boulder, CO Clarksville, MD Hillmuth Auto Care - Clarksville Eugene, OR Joe's Garage, LLC Kelly Automotive Inc Gilbert, AZ Ken's Automotive & Transmissions Frederick, MD Krietz Auto Frederick, MD McCormick Automotive Center Fort Collins, CO MINHS Automotive Brooklyn, NY Morrison's Auto-Rite, Inc. Jamaica Plain, MA Murphy's Autocare Beavercreek, OH Parker Automotive Tucson, AZ Paul Campanella's Auto & Tire Center Wilmington, DE Paul Campanella's Pike Creek Automotive Wilmington, DE Precision Auto Germantown, MD Randy's Automotive Service Medfield, MA

Westlake Village, CA Poway, CA

Ray & Dana's Inman Auto Care Redhawk Auto Service Rob'e Mans Automotive Service Rocha's Automotive, Inc. Rod's Japanese Auto Care Sacramento Specialty Automotive Silver Lake Auto & Tire Centers Sloan's Automotive Stan's Auto Service Terry's Service Center Toole's Garage Triangle Motors Van Dam Auto & Truck Repair Walt Eger's Service Center West Town Monona Tire / Auto Service Center Westlake Independent Auto Center Wilton Auto & Tire Center WOW Auto Care

Colonia, NJ Temecula, CA Birmingham, AL Fortuna, CA Bellingham, WA Sacramento, CA Oconomowoc, WI Orlando, FL Loveland, CO Nashville, TN San Carlos, CA Frederick, MD Mokena IL Severn, MD

Madison, WI Westlake Village, CA Wilton, CT Poway, CA